

AGENDA

Planning and Budget Committee (PBC)

October 20, 2020/10:30 AM – 12:00 PM

1. Call to order

- Roll Call/Attendance
- Comments from Chair Dr. Tim Michael

2. Approval of Meeting Notes: *September 28, 2020*

- There were no meeting notes, the roster was approved, see attached.

3. Old Business

4. Questions and Answers: Disposition of FY20 Initiatives
 - a. All remain funded – few are progressing fully, all with critical scrutiny from President Blake to demonstrate support for our students and critical need
 - i. Most critical to move forward fully: Faculty Positions, working to get the data to support decision to move forward.
 1. Two have been approved to date, demonstrating the need through data, vs. anecdotal is the challenge
 2. Recent course mapping to all Colleges, Depts, and areas of study will assist.
 3. Now need OIE to connect Faculty teaching, courses delivered, and enrollment into one data set to truly have consistency of decision making.
 - ii. Others may progress, but only at a portion of what was budgeted, or after significant delays in the year to preserve funding.
 1. Top priority to progress:
 - a. Direct support to students
 - b. Or critical infrastructure required before Direct support to students
 - b. Political climate and perception from Legislators drove decision on Merit
 - i. Uncertain funding from the Legislature
 - ii. Census year – and we are behind all UHS and many major campuses on enrollment

- iii. Uncertainty of our enrollment picture, as we are an outlier from what other campuses are experiencing
- iv. Climate and perception is primary rationale for Merit not moving forward this year. However, there remains a commitment to see annual merit increases return.

5. New Business/Announcements

- Campus Open Forum – Budget Presentation
- Topics for Campus Open Forum
 - FY20 results
 - Show example – won't display detailed tables in presentation, will post to Web and give link
 - Preservation of resources, but some key notes:
 - Had to make \$3.5 Million loan to Housing
 - Had to give back \$1.5 Million back to the state
 - Significant reduction in spending in Maintenance and Operations (M&O, aka Supplies and Services) almost \$9 Million – reflecting closure of campus and move to online mid-year.
 - FY21 Budget
 - All initiatives remain funded, but few are moving forward fully, most are moving forward on a significantly reduced level, exceptions:
 - Merit
 - Faculty Positions – still working to move all of those forward as budgeted
 - Fund Balance:
 - Discuss our current balance
 - What is Restricted – cannot be used for any purpose except as intended
 - What is Reserved – Institutional decision to reserve these funds and restrict them for only that intended purpose –
 - Has mostly resulted in who controls funds not their purpose when used – hoarding for the rainy day when no other option exists – not strategic, not operationally intelligent.
 - What should be Reserved:
 - 10% of Operational Revenue – to manage cash flow
 - 5% of Operational Revenue – for unanticipated changes such as State give back or enrollment downturn – giving the institution time to adjust without sudden budget cuts.
 - 5% (approx. – determined by nature of specific reserves) for known needs – but unknown in any specific fiscal year:
 - Vehicle Replacement
 - Equipment Replacement:

- Academic Affairs – responsible for all academic equipment not connected to building
 - Admin and Finance – responsible for all equipment except Academic Affairs responsible equipment.
 - Storm Damage Remediation – self-insurance plan
 - Mold/Asbestos Remediation – self-insurance plan
 - Deferred Maintenance Reserve – self-insurance plan.
 - Who/where it lies – the distribution of fund balances has enabled the University to accumulate significant fund balances, but also hampered the ability to use those balances to address financial challenges, hence past budget reductions and pay freezes amidst apparent plenty
 - Directed by the Budget Task Force – institution will look at past decisions as to where and when fund balance is allowed to accumulate vs. institutional use.
- Pro Forma
 - Show Draft
 - Talk About the Assumptions:
 - State Funding
 - Enrollment
 - Tuition Rates
 - Cost trajectory
 - How changes in those assumptions change our outcomes.
 - In present state, Model is very crude, but through exposure and discussion – can be improved and make more responsive.

Questions from the Teams Chat:

[10:47 AM] White, Sharon Andrews

can copies be placed in teams with the large watermark removed -- it is very difficult to see with the large watermark -or make it transparent. Also , if the excell sheet could be provided instead of pdf that woud also be helpful

[10:47 AM] Michael, Timothy B

Certainly, when he has the one's we'll use next week. I want to send it out to everyone before next Tuesday's presentation

[10:47 AM] Michael, Timothy B

noted

[10:54 AM] Shin, Haeyoung

The numbers are highly aggregated. Are more decomposed sheets available. For example, labor includes every thing. Also I don't know what maintenance and operations includes.

[10:55 AM] Michael, Timothy B

Yes, he will make the full spreadsheet available.

[10:57 AM] Woldu, Dawit Okubatsion

I think the current spread sheet Mark is sharing has all what is included in Maintenance and operations

[11:01 AM] Shin, Haeyoung

I guess more critical part would be how to allocate these costs, especially maintenance and operation costs. I heard that we move toward contribution margin approach. Then the key is how to allocate common costs to each unit or department. Now right now, but we need to discuss such allocation base for each cost. Otherwise, having excel spreadsheet does not give valuable information to make decision.

[11:02 AM] Michael, Timothy B

Yes, that's the big question for Budget Task Force, coming up with cost allocation

[11:04 AM] Michael, Timothy B

And that's why we've added a bunch of new people on BTF this year

[11:31 AM] Puckett, Ed

E&G is an abbreviation for?

[11:31 AM] Michael, Timothy B

Education and General

like 1

[11:32 AM] Michael, Timothy B

From the big budget ledger

[11:37 AM] Olguin, Juan

For equipment with multi-year lifespan (e.g., vehicles), should we be bonding out those costs rather than expensing them out of our annual budgets? The annual debt service then becomes our annual expense?

[11:48 AM] Shin, Haeyoung

Can these costs be classified as fixed, variable, and mixed? It will help to forecast.

[11:49 AM] White, Sharon Andrews

Are the salary and wages projections based on the last three year trend as you mentioned the enrollment was? meaning is everything projected based on the last three years?

[11:59 AM] Shin, Haeyoung

At least breaking down staff, administration, faculty, etc. will be helpful to understand and forecast because they are not same in terms of behavior.

[12:03 PM] Cothorn, Thomas Lynn

Great job, Mark! Very simply broken down and explained.

[12:03 PM] Woldu, Dawit Okubatsion

Thanks Mark!

[12:06 PM] Shin, Haeyoung

Thank you, Mark and Tim.

[12:06 PM] Raymond, Roberta Diane

Thank you

[12:06 PM] Antony, Elbby

Thank you, mark!

[12:06 PM] White, Sharon Andrews

Thank you Mark and Tim

Sign in Sheet

Meeting Date: 10/20/2020

Name	Seat	Role	Email	Signature
Tim Michael	CHAIR			Present
Steve Berberich	Academic Affairs/Provost	Division Representative	Berberich@uhcl.edu	Present
Thomas Cothorn	COE Faculty Rep	Faculty 1	Cothorn@uhcl.edu	Present
Patricia Cuchens	Ex-Officio	Office of Institution Effectiveness	Cuchens@uhcl.edu	Present
Alfredo Perez-Davila	CSE Faculty Rep	Faculty 2	Perezd@uhcl.edu	Present
Mark Denney	Vice-Chair	Vice President A & F	Denney@uhcl.edu	Present
LeeBrian Gaskins	Information Technology	Department Representative	Gaskins@uhcl.edu	Present
Aaron Hart	Student Affairs	Division Representative	Harta@uhcl.edu	Present
Lilac Lee	SGA	Student Representative	Lix1976@uhcl.edu	Present
Tim Michael	BUS Faculty Rep	Faculty 3	Michael@uhcl.edu	
Juan Olguin	Office of the President	Division Representative	Olguin@uhcl.edu	Present
Tim Richardson	Student Success Initiatives	Department Representative	RichardsonT@uhcl.edu	Present
Deja Sero	Ex-Officio	Planning & Budget	Sero@uhcl.edu	Absent
Haeyoung Shin	BUS Faculty Rep	Faculty 4	Shinha@uhcl.edu	Present
Joseph Staley	University Advancement	Division Representative	StaleyJ@uhcl.edu	Present
Ed Waller	College Dean	College Representative	Waller@uhcl.edu	Absent Present
Sharon White	CSE Faculty Rep	Faculty 5	Whites@uhcl.edu	Present
Dawit Woldu	HSB Faculty Rep	Faculty 6	Woldu@uhcl.edu	Absent
LeeAnn Wheelbarger	USA	Staff Representative	Wheelbarger@uhcl.edu	Present
Leigh Ann Shelfer	USA	Staff Representative	Shelfer@uhcl.edu	Present

Alternate	Seat	Role	Email	Signature
No Alternate	CHAIR			
Caron Park	Academic Affairs/Provost	Division Representative	Park@uhcl.edu	Present
Robbie Raymond	Faculty Rep	Faculty 1	Raymond@uhcl.edu	Present
RJ Davis	Faculty Rep	Faculty 2	Davisr@uhcl.edu	Present
Karen Elliott	Ex-Officio	Office of Institution Effectiveness	Elliott@uhcl.edu	Present
Ed Puckett	Information Technology	Department Representative	Puckett@uhcl.edu	Present
Cindy Saltzman	Student Affairs	Division Representative	Saltzman@uhcl.edu	Absent
	SGA	Student Representative		
Carol Pruitt	Office of the President	Division Representative	Pruitt@uhcl.edu	Present
Maria Ramos	Student Success Initiatives	Department Representative	Ramos@uhcl.edu	Absent
Missie Adkins	Ex-Officio	Planning & Budget		Present
Elbby Antony	University Advancement	Division Representative	AntonyE@uhcl.edu	Present
Miguel Gonzalez	College Dean	College Representative	GonzalezMig@uhcl.edu	Absent

Fiscal Year 2019-2020

	President's Office		University Advancement		Academic Affairs		Strategic Enrollment Management		Student Affairs		Administration and Finance		University Summary	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual
State Support														
State Appropriations	-	-	-	-	29,180,801	27,726,282	15,180	15,180	-	-	-	-	29,195,981	27,741,462
St App, Staff Benefit	-	-	-	-	-	-	-	-	-	-	7,461,586	7,778,185	7,461,586	7,778,185
State Grants and Contracts	-	-	-	-	-	-	-	1,125	-	-	-	-	-	1,125
Heaf	-	-	-	-	-	-	-	-	-	-	8,005,116	8,005,116	8,005,116	8,005,116
	-	-	-	-	29,180,801	27,726,282	15,180	16,305	-	-	15,466,702	15,783,297	4,562,683	43,525,888
Tuition and Fees														
Statutory Tuition	-	-	-	-	16,133,705	17,600,479	-	-	-	-	-	-	16,133,705	17,600,479
Designated Tuition	-	-	-	-	42,252,280	44,093,945	-	-	-	-	-	-	42,252,280	44,093,945
Designated Differential Tuition	-	-	-	-	2,497,912	2,557,543	-	-	-	-	-	-	2,497,912	2,557,543
Fees	-	-	-	44,490	7,475,927	7,933,540	5,807,998	6,271,111	218,119	19,435	434,500	572,124	13,936,525	15,019,029
Waivers & Expenses	-	-	-	-	(326,301)	(459,487)	(175,140)	(2,187,000)	(12,050,000)	(8,553)	(4,002,224)	(5,063,750)	(4,115,117)	(5,802,663)
	-	-	-	44,490	68,033,523	71,726,020	5,632,858	6,269,111	206,050	185,940	(3,567,724)	(4,491,626)	10,315,508	73,468,333
Misc Other Revenue														
Sales and Services-E&G	-	19,378	270,000	314,942	662,000	698,000	4,600	55,764	7,750	3,385	10,000	38,450	1,254,500	1,462,598
Other Investment Income	-	-	-	-	-	-	-	20	-	-	1,960	83,337	372,060	703,357
Service Depts	-	-	-	32,549	60,000	890,941	510,000	529,501	1,000	1,000	6,000	391,548	1,905,737	1,845,633
Misc Other	50,838	108	310,000	-	162,586	15,206	60,850	1,770	1,400	1,400	310,189	299,477	906,146	438,055
Transfers	-	-	-	-	-	-	-	-	-	-	(1,619,588)	-	(1,619,588)	-
	50,838	108	611,000	347,491	1,509,604	1,593,845	5,174,000	6,277,199	10,244	90,030	52,664	1,775,793	2,818,805	4,449,644
Fund Balance	-	-	-	-	18,315	-	104,000	-	-	-	17,474	-	293,336	-
Total Revenue	10,813	37,485	611,005	391,981	98,901,443	101,161,111	6,326,533	6,624,813	216,294	275,970	11,969,116	13,067,469	118,079,529	121,443,865
Labor														
	295,993	315,600	40,341	36,880	46,084,699	44,866,092	8,808,833	7,796,705	598,022	479,343	7,824,733	7,753,481	64,522,621	62,247,108
Fringe Benefits	34,250	367,000	-	15,712	3,712,874	3,176,944	1,640,013	1,418,752	98,867	75,747	12,862,111	12,563,956	18,508,123	17,393,079
Total Labor	1,090,251	1,132,574	310,341	376,592	49,797,573	48,043,036	10,448,846	9,215,457	696,889	555,090	20,686,844	20,317,437	83,030,744	79,640,186
Maintenance and Operations														
	302,317	277,394	675,487	6,338	10,238,767	7,681,813	15,230,770	12,159,847	232,347	276,437	12,558,515	10,120,799	39,238,203	30,522,628
Total M & O	1,392,568	1,409,969	985,828	382,930	60,036,340	55,724,849	25,679,616	21,375,304	929,236	831,527	33,245,359	30,438,236	122,268,947	110,162,814
Net of Operations (Contribution Margin)	(1,341,730)	(1,372,483)	(374,823)	9,051	38,869,403	45,321,298	(19,353,083)	(14,750,492)	(712,942)	(555,557)	(21,276,243)	(17,370,767)	(4,189,418)	11,281,051
Better / (Worse) CM		(30,753)		383,874		6,451,895		4,602,591		157,385		3,905,476		15,470,469

DRAFT - data is not accurate
Presented for formtting only

713,456.86

	FY 2018-2019		FY 2019-2020 proj year end		FY 2020-2021		Total	Revised
	Budget	Actual	Budget	Actual	Budget	Actual	Initiatives	Budget
State								
State Support	25,970,193	25,970,193	29,090,388	27,635,869	29,150,624	-	425,200	29,575,824
Unappropriated	14,490,701	14,796,368	14,360,059	15,009,582	14,058,736	-	-	14,058,736
HEF	6,385,528	8,005,116	6,385,528	8,005,116	6,106,455	-	-	6,106,455
Misc State Support	6,399,934	7,867,205	6,267,761	7,940,509	7,551,999	-	-	7,551,999
Total State Support	53,246,356	56,638,882	56,103,736	58,591,076	56,867,814	-	-	57,293,014
SCH								
Total Undergrad		142,267	150,925	152,737	-	-	3,416	3,416
Total Grad		47,683	41,772	42,233	-	-	2,544	2,544
Total SCH		189,950	192,697	194,970	-	-	5,960	5,960
Tuition and Fees								
Designated Tuition	39,009,181	37,853,428	40,123,702	42,084,744	39,782,356	-	1,463,120	41,245,476
Designated Differential Tuition	2,307,723	2,442,012	2,499,706	2,459,062	2,412,706	-	-	2,412,706
Student Fees	4,602,039	4,742,393	4,695,000	4,980,067	4,710,423	-	-	4,710,423
Information Resource Fee	4,276,858	4,512,591	4,453,822	4,722,320	4,453,822	-	-	4,453,822
Total Tuition and Fees	50,195,801	49,550,424	51,772,230	54,246,193	51,359,307	-	1,463,120	52,822,427
Misc Other Revenue								
Sales & Service	1,062,780	1,318,742	1,044,390	1,045,846	1,131,000	-	-	1,138,300
Investment Income	576,480	1,783,518	582,249	516,850	272,000	-	-	272,060
Service Depts	970,225	917,777	1,152,187	876,543	1,197,000	-	-	1,194,187
Other	1,932,811	982,670	2,007,453	852,580	870,000	-	-	873,150
Total Misc Oth Revenue	4,542,296	5,002,707	4,786,279	3,291,819	3,477,697	-	-	3,477,697
Transfers								
Total Revenue	107,984,453	111,192,013	112,662,245	116,129,088	112,224,818	-	1,463,120	113,593,138
Salary and Wages	57,816,921		58,401,135					
Faculty = 1/0 FTE		29,420,042		103,930	25,657,195	-	943,000	26,600,195
Faculty < 1.0 FTE		21,769		4,837,317	1,745,398	-	-	1,745,398
Faculty Summer Inst		66,902		3,168,487	1,707,883	-	-	1,707,883
Ranked Faculty Salaries		50,334		20,100,079	-	-	-	-
Faculty Stipends		2,700		65,777	-	-	-	-
Professional/Administrative		18,269,755		22,590,743	21,209,317	-	826,731	22,036,044
Temp Prof/Admin		13,813		3,111,882	-	-	-	-
Research Salaries		12,900		387,461	-	-	-	-
Clerical = 1.0 FTE		6,773,240		186,448	8,951,000	-	442,500	9,399,500
Student Labor		874,700		1,111,440	1,038,165	-	310,645	1,348,810
Misc Labor Exp		1,220,956		1,111,045	3,877	-	-	443,877
Total Salary and Wages	57,816,921	56,727,111	58,401,135	58,944,558	60,724,221	-	2,522,876	63,281,707
Benefits	17,042,327	15,959,162	17,461,273	17,670,620	17,414,551	-	587,522	17,409,073
Total Labor	74,859,248	72,686,273	75,862,408	74,902,177	75,862,408	-	3,110,398	80,690,780
Maintenance and Operations	32,736,205		32,736,205		32,736,205			
Defined Costs/Recoverd Costs		294,875	369,000	146,894	369,000	-	-	369,000
Professional Services		478,022		368,111	-	-	150,000	150,000
General Services		741,232		636,627	2,829,220	-	324,528	3,153,748
Academic Services		131,079		95,556	-	-	-	-
Printing/Copying/Reprod		273,231		142,512	-	-	-	-
Utilities & Sanitation		1,892,892		1,309,366	2,124,401	-	-	2,124,401
Communication/Transportation		995,234		996,200	-	-	-	-
Advertising/Promotion		815,913		200	-	-	1,600	1,600
Rental/Leases/Royalties		1,281,504		1,119,111	-	-	175,000	175,000
Maintenance/Repair		1,257,751		1,111,222	-	-	-	-
Contracted Svcs		3,393,850		3,077,449	-	-	-	-
Supplies		1,385,880		1,044,338	-	-	-	-
Parts & Finishing (Computers)		1,997,177		736,017	-	-	-	-
Misc Supplies/Material		12,633		1,444	-	-	-	-
Legal Services		1,038		193,130	-	-	-	-
Financial (debt)/Tax/Licensing		3,157		973,922	2,308,113	-	-	2,308,113
Other Recurring Expense		48,154		375,003	-	-	-	-
Employee Expense		1,180		177,599	-	-	-	-
Special Program/Events		49,112		42,989	-	-	-	-
Financial Aid		271,137		6,838,631	9,088,178	-	1,900,000	10,988,178
Travel Expense		511,474		306,130	396,961	-	5,000	401,961
Capital Property/Equipment		870,379		618,033	2,837,912	-	-	2,837,912
Capt Retained Library Material		1,596,224		8,652,049	-	-	-	-
Total Maint/Ops	32,736,205	29,369,114	33,315,388	30,896,623	32,778,313	-	2,556,128	35,334,441
Total Expenditures	107,595,453	102,055,387	109,176,246	105,798,800	110,358,695	-	5,666,526	116,025,221
Net of Operations	389,000	9,136,626	3,485,999	10,330,287	1,346,123	-	(4,203,406)	(2,432,083)


698,082.42

	FY 2017-2018		FY 2018-2019		FY 2019-2020 proj year end		FY 2020-2021		FY 2022	FY 2023	FY 2024	FY2025
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Projected	Projected	Projected	Projected
State												
Total State Support	54,406,239	57,816,640	53,246,356	56,638,882	56,103,736	58,591,076	53,983,828	-	55,649,296	56,337,349	56,840,000	56,099,640
SCH												
Total Undergrad		138,170		147,114	150,925	152,737	150,823	-	172,310	170,500	188,839	197,103
Total Grad		42,699		43,014	41,772	42,233	40,446	-	45,500	45,228	51,768	54,937
Total SCH		180,869		190,128	192,697	194,970	191,269	-	217,810	229,104	240,607	252,039
Tuition and Fees												
Total Tuition and Fees	50,297,234	45,362,562	50,195,801	49,550,424	51,772,200	51,566,193	49,988,820	-	60,861,513	65,195,527	62,144,000	63,321,049
Misc Other Revenue												
Total Misc Oth Revenue	4,483,021	3,174,287	4,296,000	5,002,700	4,790,790	3,291,819	4,795,553	-	609,777	4,470,225	4,675,386	4,702,004
Transfers												
Total Revenue	109,186,494	106,351,129	107,984,153	111,192,013	112,662,245	116,129,088	111,778,217	-	121,120,287	126,176,202	131,774,590	137,638,793
Salary and Wages	60,390,012	58,980,138	57,816,921	57,727,100	60,344,912	58,807,752	62,086,376	-	65,274,642	68,626,631	72,150,753	75,855,845
Total Salary and Wages	60,390,012	58,980,138	57,816,921	57,727,100	60,344,912	58,807,752	62,086,376	-	65,274,642	68,626,631	72,150,753	75,855,845
Benefits	17,933,968	18,074,867	17,042,227	17,592,200	17,275,275	16,873,694	17,151,338	-	18,032,095	18,958,081	19,931,618	20,955,149
Total Labor	78,323,980	77,055,005	74,859,148	75,319,300	77,620,187	75,681,446	79,237,714	-	83,306,737	87,584,712	92,082,371	96,810,993
Maintenance and Operations	30,373,404	28,069,222	32,736,205	29,369,114	33,949,645	28,067,197	33,436,200	-	38,505,821	40,492,221	42,525,310	44,545,832
Total Maint/Ops	30,373,404	28,069,222	32,736,205	29,369,114	34,318,645	28,067,197	33,805,200	-	38,505,821	40,492,221	42,525,310	44,545,832
Total Expenditures	108,697,494	105,109,527	107,595,453	102,055,387	112,571,832	103,411,643	113,042,914	-	121,812,558	128,076,933	134,607,681	141,356,825
Net of Operations	489,000	1,243,962	389,000	9,136,626	90,413	12,717,445	(2,864,708)	-	(692,271)	(1,900,731)	(2,833,091)	(3,718,032)

698,082.42

	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020 proj year end	FY 2020-2021
HEAF	1,325,461	1,305,510	1,979,542	2,199,411	1,682,263	2,312,230	2,312,230
Various	1,644	486	579	2,999,294	232,336	66,710	
E&G State Support - FD	3,719,706	3,556,171	1,925,970	-	3,438,598	9,196	
Comprehensive Research	-	53,418	-	25,252	-	21,888	
Autism Program	-	259,200	360,761	501,470	412,977	304,805	404,805
Total Ledger 1	5,046,811	5,174,785	4,266,852	5,725,427	666,167	8,415,729	2,717,035
Ledger 2: Designated Operations							
Designated - Service Depts	438,722	551,696	689,617	6,141,515	895,771	652,449	652,449
Designated - Self Insured Plans	313,830	198,008	103,859	845	(19,174)	(4,421)	
Designated - Student Fees - Other	2,597,051	2,941,323	2,714,311	3,375,725	4,121,939	3,211,445	2,161,237
Designated - Tuition	10,172,025	11,297,055	14,401,611	9,465,950	11,748,511	17,340,165	17,540,165
Designated - Technology Fee	358,272	19,241	-	-	-	-	-
Designated - Library Use Fee	12,739	455	-	-	-	-	-
Designated - Fed Govt Approp	-	18	8,251	5,777	9,057	23,754	
Designated - Indirect Cosd - All	9,667	912,885	940,000	8,199	1,330,320	1,648,921	1,648,921
Designated - Private Gifts	1,794	306,745	220,081	7,100	269,382	304,385	304,385
Designated - Endowment	570,338	514,975	447,811	615,719	695,615	592,854	592,854
Designated - Investment	1,709,534	2,272,177	2,241,177	3,115,357	4,766,676	5,322,510	5,322,510
Designated - Sales/Service	3,835,059	3,933,111	3,138,383	4,127,669	4,369,639	4,386,362	4,386,362
Designated - Other	1,179,630	4,115,111	1,251,686	1,321,018	1,469,601	539,684	539,684
Deisgnated - Endowment Assessment	93,099	1,611	90,237	81,617	74,868	76,912	
Designated - Differential Tuition	9,105	664,145	775,647	1,345,408	1,563,705	1,741,677	
Designated - Information Resc Fee	73,211	1,114,051	1,107,275	1,297,897	1,797,845	2,362,947	2,362,947
Total Ledger 2	24,536,511	25,991,793	27,607,021	26,530,726	33,103,827	40,178,440	35,511,514
Total E&G Fund Balance	29,402,176	31,166,578	31,873,873	32,256,153	38,869,963	48,594,169	38,228,549

DRAFT - data is not accurate
presented for formtting only

University of Houston  Clear Lake

FY2021 – FY2022 Planning & Budgeting Committee (PBC) Roster

Name	Seat	Role	Email	Alternate	Email
Steve Berberich	Academic Affairs/Provost	Division Representative	Berberich@uhcl.edu	Caron Park	Park@uhcl.edu
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Patricia Cuchens	Ex-Officio	Office of Institution Effectiveness	Cuchens@uhcl.edu	Karen Elliott	Elliott@uhcl.edu
Alfredo Perez-Davila	Faculty 2	CSE Faculty Representative	Perezd@uhcl.edu	Robbie Raymond RJ Davis	Raymond@uhcl.edu Davisr@uhcl.edu
Mark Denney	Vice-Chair	Vice President A & F	Denney@uhcl.edu		
LeeBrian Gaskins	Information Technology	Department Representative	Gaskins@uhcl.edu	Ed Puckett	Puckett@uhcl.edu
Aaron Hart	Student Affairs	Division Representative	Harta@uhcl.edu	Cindy Saltzman (Alt. 1) Cindy Cook (Alt. 2)	Saltzman@uhcl.edu CookC@uhcl.edu
Lilac Lee	SGA	Student Representative	Lix1976@uhcl.edu		
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LeeAnn Wheelbarger	Staff	USA Representative	Wheelbarger@uhcl.edu		
Sharon White	Faculty 5	CSE Faculty Representative	Whites@uhcl.edu	Robbie Raymond RJ Davis	Raymond@uhcl.edu Davisr@uhcl.edu
Dawit Woldu	Faculty 6	HSH Faculty Representative	Woldu@uhcl.edu	Robbie Raymond RJ Davis	Raymond@uhcl.edu Davisr@uhcl.edu